

Innovative Solutions in Urban Transport

Livable cities conference IzmirMichael Almenäs
2014-11-20



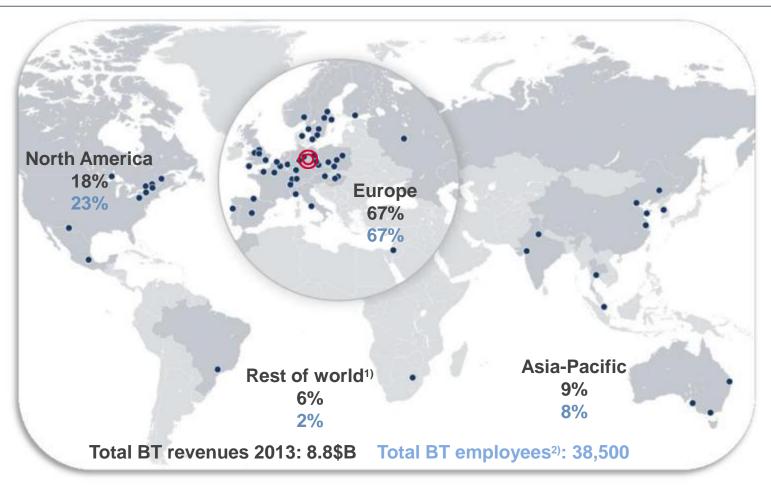
Bombardier – trains and planes, worldwide



- ■The world's only manufacturer of trains and planes
- Headquarters in Montreal, listed on the Toronto Stock Exchange
- 76 000 employees, revenue of 18.2 bn USD in 2013



BOMBARDIER TRANSPORTATION A global player with a European base



Customers in > 60 countries

Global Headquarters

Note: As at December 31, 2013

2) Including inactive and contractual employees



Rest of world includes CIS (incl. Russia), South America, Central America, Africa and the Middle East

OUR PRODUCTS AND SERVICES The broadest portfolio in the rail industry

Rail Vehicles



- Light rail vehicles
- Metros
- Commuter trains
- Regional trains
- Intercity trains
- High speed trains
- Locomotives

Transportation Systems



- DriverlessSystems:Monorails, Metros,People Movers
- Light rail systems
- Metro Systems
- Intercity Systems
- E-mobility Solutions
- Operations and Maintenance

Services



- FleetManagement
- Asset Life Management
- Material Solutions
- Component re-engineering and overhaul

Rail Control Solutions



- Integrated control systems
- Automatic train protection and operation
- Interlocking systems
- Wayside equipment
- Services

Propulsion & Controls



- Traction converters
- Auxiliary converters
- Traction drives
- Control and communication

Bogies



- Portfolio to match entire range of rail vehicles
- Full scope of service over the lifetime of a bogie

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BOMBARDIER TRANSPORTATION

Continues to grow its order backlog worldwide

775 rail cars1) for BART in San Francisco 1.5 \$B **(2012)**





65 AVENTRA trains and maintenance for Crossrail 2.1 \$B (2014)

O&M for Metrolinx and Go Transit 937 \$M (2012)



300 subway cars for New York City Transit 599 \$M (2012)



210 commuter cars for RATP/STIF in Paris 417 \$M (2012)



PPC, bogies and services for high speed rail in Saudi Arabia 367 \$M (2012)



61 FLEXITY trams for Basel 241 \$M (2012)





48 FLEXITY 2 trams for DeLijn Antwerp & Ghent 165 \$M (2012)





CITYFLO 650 signalling for Delhi Metro (DMRC)



450 cars and maintenance for Queensland Rail 2.7 \$B (2014)



130 TRAXX Locomotives2) for DB





180 commuter cars for S-Bahn Hamburg 427 \$M (2013)



384 MOVIA metro cars for Stockholm Metro 771 \$M (2013)



INTERFLO 200 signalling for Kars-Baku in Azerbaijan 203 \$M (2013)



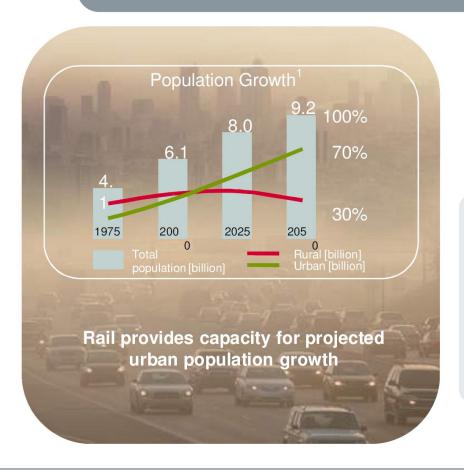
Note: Contract values, BT share only, only year of base contract signature considered

- 1) Including an option for 365 cars exercised in January 2014
- 2) First call-offs from a frame agreement for up to 450 locomotives



RAIL SYSTEMS FOR SUSTAINABLE TRANSPORT

Global trends continue to favour rail as a sustainable transport solution



- Climate change
- Urbanisation and population growth
- Congestion
- Oil scarcity and price of energy
- Aging of societies



BOMBARDIER TECHNOLOGIES Sustainable Transport Solutions

Sustainable Transport Solutions address social and environmental needs for current and future generations in a financially efficient manner

Sustainable Transport Solutions are reached by..

- · Modular vehicle solutions, that can be customized
- Transport solutions as per traffic demand
- Energy efficient technologies and solutions
- Vehicle solutions with a view to reducing the Life Cycle Cost (LCC)
- · Standardized solutions for ensuring high Reliability & Availability



Greater Stockholm

- 26 municipalities
- → Land area 6 500 km²
- > 160 km from north to south
- →1,6 % of Sweden's area
- Population 2 million
- Every fifth Swede lives here
- Cars per thousand inhabitants

County of Stockholm: 393

Sweden: 459



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Challenges: Congestion

Congestion in the transportation system

- Increasing number of regional inhabitants
- Increased share of elderly

Major needs for investment and development to keep pace with the population growth and demography



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Challenge: increasing number of people with special needs

- Getting to
- Getting on
- Onboard
- Finding the way
- Understanding







Challenge: Environmental impact of the SL operations

- (-) Noise
- (-) Use of chemicals, water
- (-) Use of energy
- (-) Emissions to the atmosphere (CO₂, PM, NOx)



Target model (from the Stockholm Regional Transport Provision Programme)

Vision: An attractive and sustainable public transport

contributes to Stockholm as the most attractive metropolitan region in Europe

Attractive journeys

Accessible and cohesive region

Effective journeys with low negative health and environement impact

COORDINATION, QUALITY, STABILITY COMPETITIVE-NESS JOURNEYS FOR ALL REGIONAL ACCESSABILITY AND GROWTH ENVIRONEMENT AND HEALTH EFFICIENCY

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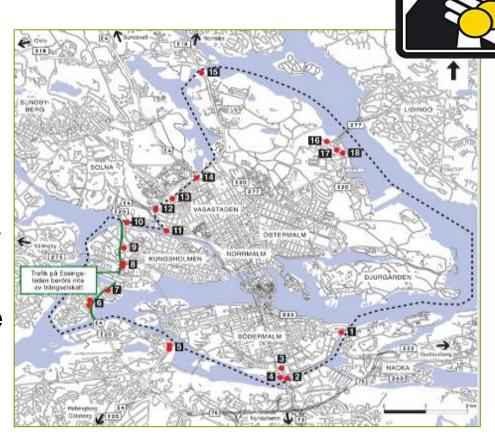


Congestion Charging zone

18 check points around the inner city

Congestion tax when driving into or out of city 6.30 a.m. – 6.29 p.m. on weekdays

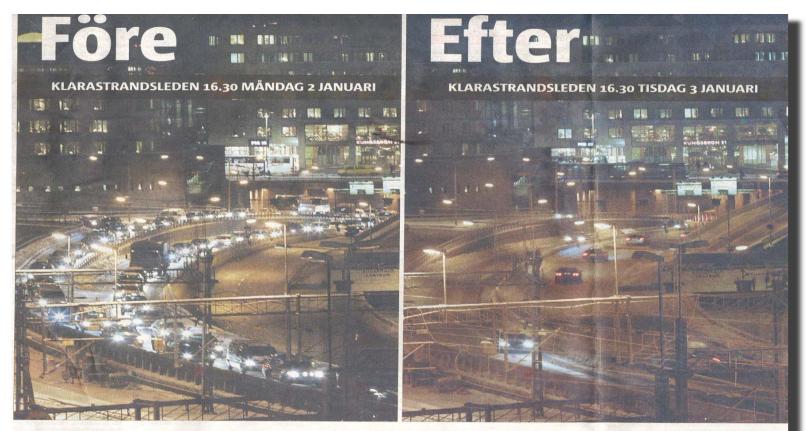
E4/E20 highway bypass free







Traffic effects Every 4th car disappeared!



Var fjärde bil försvann



Accessibility

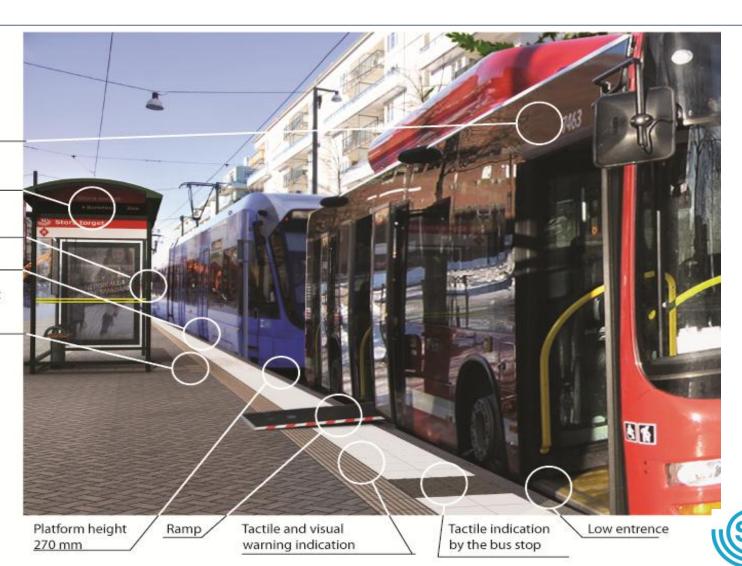
External exclamation

Digital information

Prator, spoken information

Low entrance

Tactile selection point and guidence rout to bus stop





Environment: 2016 short-term targets for SL: renewable fuels, green electricity and less energy

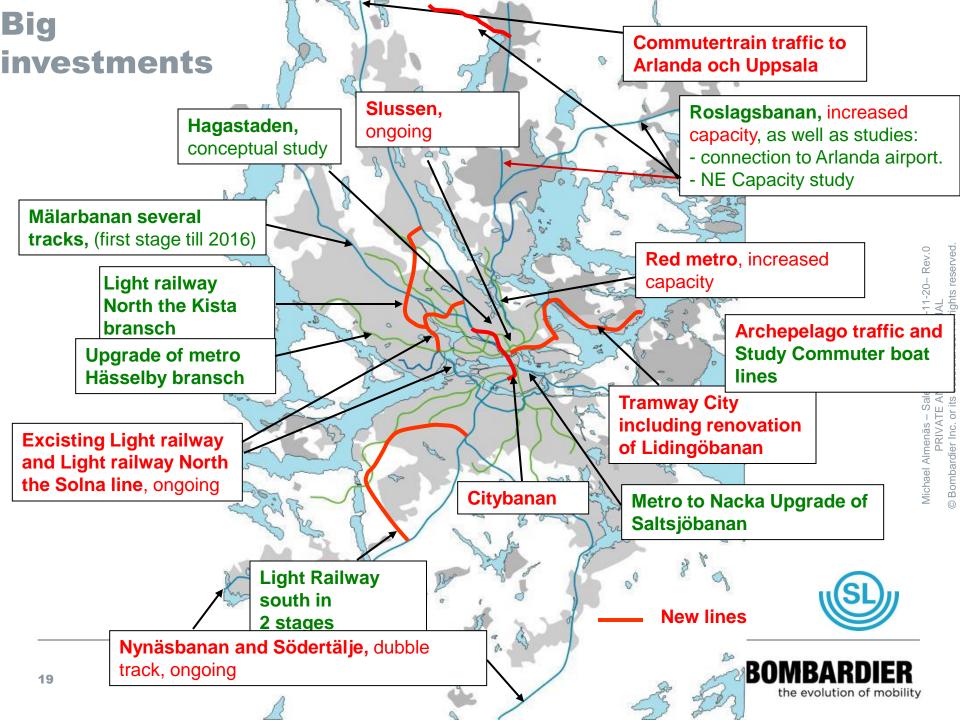
- 75 % of 2100 buses use renewable fuels (today 63%)
- 100% green electricity in SL train services (today 100%)
- 95% heating, cooling & lighting from renewable energy sources (today 87%)
- 10% less energy use







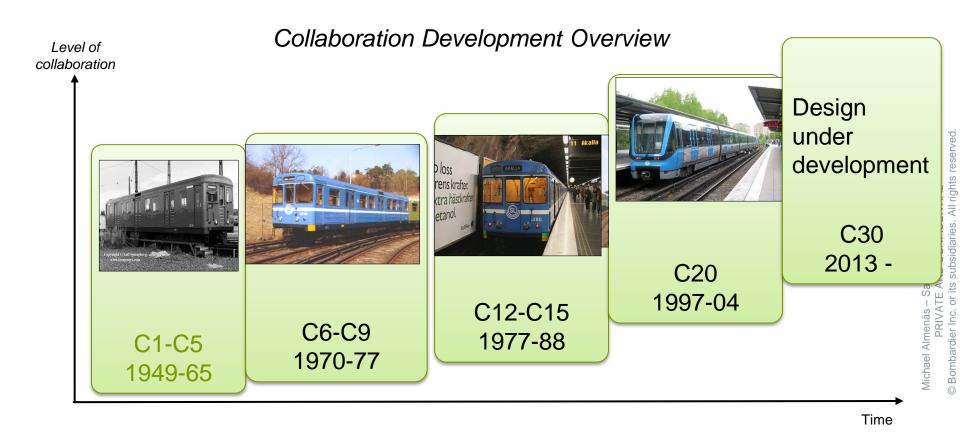




METROS

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Stockholm metro (SL) and Bombardier A successful local metro collaboration since 1949





Sweden

SL - Stockholms lokaltrafik



CUSTOMER REQUIREMENTS

Environmental Management

- High requirements on Environmental Management
- Program on environmental audits, both internal and external
- Reporting the environmental progress in the project

Materials and Substances

- SL's list of prohibited and restricted materials, chemicals and chemical products shall not contain the following substances:
- Category 1 prohibited to use, Category 2 restricted to use
- Other criteria no substances with certain hazard statement
- Every deviation shall be documented, justified and approved by SL
- Materials that personnel and passengers come into contact with shall be non-allergic (H317 hazard statement shall not be used)
- All materials used during manufacturing and maintenance shall be declared in a material list

Recycling

- Degree of recyclability shall be minimum 98% of total weight
- Report the degree of recoverability and recovered material used
- Report the degree of recycled materials used
- Recycling Manual to be submitted

Environmental Product Declaration (EPD) / Life Cycle Assessment (LCA)

 An EPD according to ISO 14025 and the Product Category Rules (PCR) for Rail Vehicles (2009:05) Michael Almenäs – Sales Nordic – 2014-11-20– Rev.0 PRIVATE AND CONFIDENTIAL 9 Bombardier Inc. or its subsidiaries. All rights reserved.

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Michael Almenäs

METRO SYSTEMS FOR SUSTAINABLE TRANSPORT Good Examples



Increased capacity

- 34% more passengers without increased axel load compared to old fleet
- Doubled line capacity from 30.000 to 60.000 passengers per hour
- Drivers cab and Flexible seating layout

Unattended Train Operation

- Removable drivers cab for conversion to passenger areas at UTO operation
- Advanced remote control and diagnostic features
- Increased redundancy and reliability

ORBITA solution provided to wayside communication system, which is linked to driverless feature - provides real-time service information and passenger service updates.



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METRO SYSTEMS FOR SUSTAINABLE TRANSPORT Good Examples



Weight

- Special focus on light weight design.
- Carbody is designed as an aluminum integral design and further weight savings have been attained in the areas of propulsion and auxiliaries.
- Weight savings also in interiors and installation

Introduction and availability

- Extra ordinary test period to ensure high availability, required by the Customer and possible as the line is new built
- Four converters installed in train, higher redundancy and availability will be achieved.

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BOMBARDIER TECHNOLOGIES MOVIA Metro platform – focus on Sustainable Transport



Manila

Chicago

Bucharest

London (VLU, SSL)

Beijing, China

Toronto & Vancover

Madrid, Spain

Shanghai, Guangzhou.. China

Rome, Italy

Singapore

Metro vehicles, MOVIA platform, transfer of production from Europe to India.

Local manufacturing site in Vadodara, India Delivered >600 cars to Delhi Metro Line 2 & 3



C30, Stockholm Metro

- Commercial operation from 2017
- Driver- and driverless operation

Is I THE REAL PROPERTY.



TRAMS AND LIGHT RAIL

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Why a tram operation?

Comfortable and attractive

- Very few barriers
- High passenger comfort
 - High average speed
 - Low noise level
 - No local emissions
 - Easy accessible
 - Safer

Rapidly increasing number of passengers in comparison with previous bus system



Strasbourg: + 47%

• Rouen: + 57%

Nantes: + 62%

Paris (line T3): + 60%







For a capacity of 8.500 Pax / h (frequency 3 min) you need either:



BOMBARDIER FLEXITY 100% LOW-FLOOR TRAMS 100% low-floor and conventional wheel-set bogies

A groundbreaking Bombardier **innovation** is the combination of a **100% low-floor interior** with conventional **wheel-set bogies**, taking advantage of two seemingly contradictory technologies

BENEFITS OFFERED BY THIS INNOVATIVE COMBINATION

- increased passenger comfort and operating efficiency
- easy access, especially for passengers in wheelchairs or with prams
- conventional wheel-set bogies offer high running stability, noise reduction, less wear of the wheel

reduced maintenance







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BOMBARDIER *FLEXITY* 100% low floor trams A history of success



BOMBARDIER FLEXITY CLASSIC

- Low-floor trams featuring mileage-proven wheel-set bogies, thus increasing riding comfort and reducing wear of the wheels
- All passenger doors in the low-floor area
- Combination of perfectly engineered and tested standard elements
- Reliable solutions, increasing the operator's economic efficiency
- Welded steel light-weight design facilitates repair works which can be carried out at the transport authorities' own workshops









BOMBARDIER Light Metros

- Metros with small to medium carbody widths (2.3m to 2.9m)
- Light to medium axle loads (7t to 14.5t)
- Entrance heights >800mm
- Operated under same operational requirements and homologation procedures as trams and LRV (example: Germany → BOStrab)
- Customized technical requirements (e.g. pantograph together with 3rd rail power supply; tight kinematic envelope)







Rotterdam (NED)

BOMBARDIER FLEXITY SWIFT HF

- Especially designed for existing light-rail networks with platform heights of approximately 900 mm
- Based on the successful technology used in the low-floor FLEXITY Swift vehicles - use of standard elements
- Proven modular concept results in reduced investment and maintenance costs

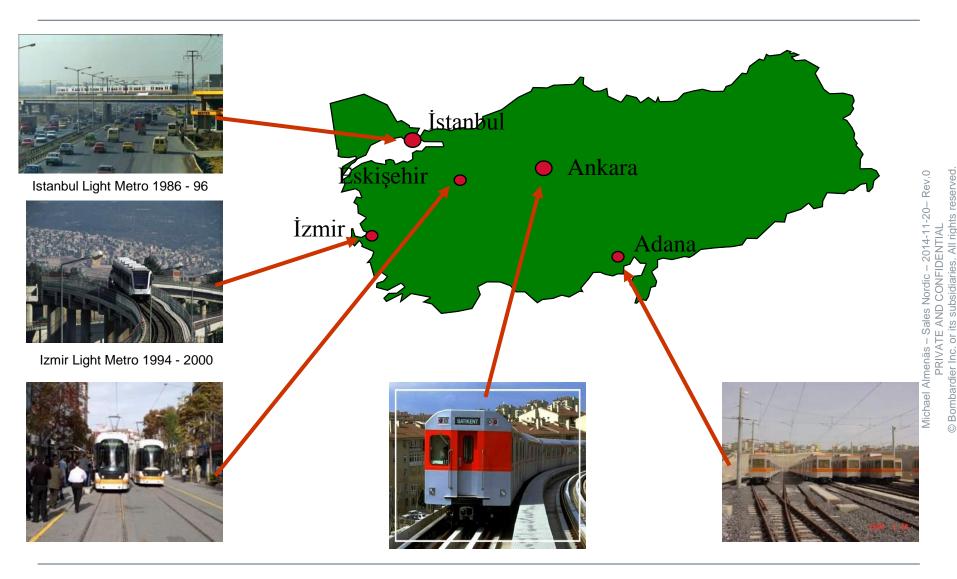






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SYS Foot Print in Turkey



Eskişehir LRT – University city and railway hub in Turkey

System

16 km tramway, depot,

Contract:

- 33 trams
- Electrification, radiosystem och traffic light priority
- 26 months from start to functioning operation and take-over (2002 – 2004)
- Extension
- Approx. 14 km tramway





- 21 trams in operation every day 06.00-24.00
- Approx. 90.000 passengers per work day
- Yearly more than 26 million passengers
- Exceeds all prognosis



REGIONAL TRAINS

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Fast connections: The key to wealth and growth

- Growing cities, lack of appartements and houses;
 working in the city, living in the region
- Commuters travel long distances, up to 1,5 h
- Fast train connections between city and rural areas needed
- The commuters want to work, relax and communicate in the train
- Fast connections and modern high-speed trains provide higher standard of living, less energy waste and lower emissions





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A new level of passenger comfort

- More and more commuters. Cities and regions need to invest in high efficient infrastructure as well as flexible and safe transport systems where you travel at high speed.
- Simpler ticketing systems, capacity, coordinated time tables and real time passenger information.
- Investments in flexible trains that offer comfort, working space, spacy interiors, good light and space for bicycles, wheelchairs, skis and prams etc.
- The train suppliers must offer flexible train solutions, that easily can be adopted to special needs and passenger numbers.





Gröna Tåget Trains for tomorrow's travellers

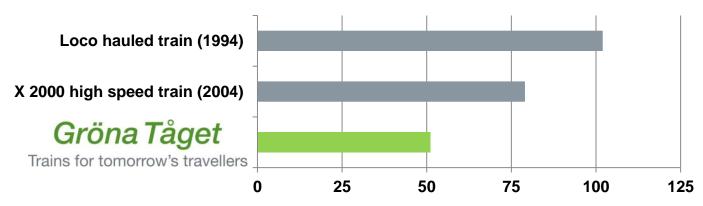
New high speed train Even less energy consumption



Energy consumption reduced further 30 % through:

- Optimization of aerodynamic drag
- More efficient regenerative braking
- More efficient seat arrangement and wide car bodies
- Even more efficient propulsion through PM-motor technology

Energy consumption [Wh per pass-km]





New high speed train

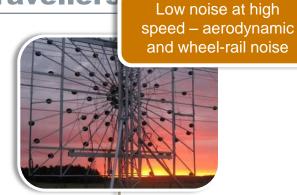
Trains for tomorrows travellers



Trains for tomorrow's travellers



Features harsh winter conditions – low temperatures and snow





Track friendly running gear and suspension –

reduce wear / squealing



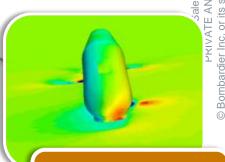


New motor technology

– energy efficient, lower
volume and weight



Good space utilization and attractive passenger environment



Aerodynamic design optimization – reducing aerodynamic drag

BOMBARDIER
the evolution of mobility



Thank you for your attention!



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BOMBARDIER

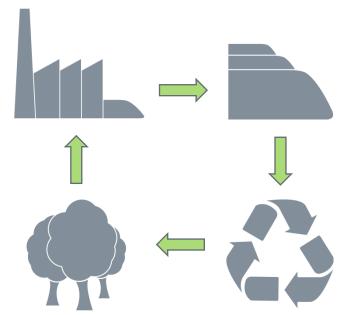
the evolution of mobility

BACK UP

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Design for Environment





- Life cycle perspective an integral part in product development
- Elimination of hazardous substances
- High recyclability and recoverability
- Effective use of material and energy resources
- Energy efficiency optimization
- Low emissions (particulate and gases)
- A safe environment for our passengers, customers and employees

We provide complete transparency in our environmental work to the benefit of our customers and other stakeholders

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India

Kolkata



CUSTOMER REQUIREMENTS

Material Safety Data Sheets

 Approval of material safety data sheets, before usage, for all chemical materials used in the production, assembly, repair or maintenance of the vehicles, including, but not limited to paints, adhesives, sealants, compounds, solvents, and lubricants

Prohibition of substances

- PVC
- Asbestos
- Cadmium (except in Ni-Cd batteries)
- Lead in brake shoes
- Urethane foam
- Beryllium
- Chlorinated fluorocarbons that may cause environmental problems or handling hazards

Gaseous emissions

- Materials that, in their normal installed state, emit products that are known to be toxic or irritative
- Any material that produces combustion by-products which are known to be toxic

LCA - Life cycle analysis

- Life-cycle analysis shall be conducted
- Used for rationalizing all sustainability inputs

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OUR PRODUCTS AND SERVICES ZEFIRO: A new sense of speed



The ZEFIRO train is one of the world's most economical and eco-friendly very high speed trains

Unique aerodynamic design

Lowest energy consumption per seat

Carbody in UIC or wide-body profile

Up to four different power supply voltages

Designed for cross-border travel

Up to 664 seats in an 8-car train / 1,336 seats

in a 16-car train incl. bistro or restaurant

Bombardier has developed 3 variations:

ZEFIRO 380 for very high speed V300ZEFIRO for Europe's VHS networks ZEFIRO 250 for high speed travel Michael Almenäs – Sales Nordic – 2014-11-20 – Rev.0 PRIVATE AND CONFIDENTIAL © Bombardier Inc. or its subsidiaries. All rights reserved.

China

Shanghai Rail Transit Line 12



CUSTOMER REQUIREMENTS

Material inventory for the entire vehicle required

Type, name and position of all included materials

Materials emitting toxic substances shall not be used, especially in interiors

- Conformity with Chinese Standard TB/T 3139-2006
 Decorating Materials and Indoor Air Limit of Harmful Substance for Railway Locomotive and Vehicle"
- Stringent limit values for "Indoor air" of the final assembled vehicle
 - Formaldehyde: < 0,1 mg/m³
 - TVOC (Total volatile organic compounds): <0,6 mg/m³

Material certificates and protection during handling to be submitted

Gathering of SDS / MSDS

Restriction / prohibition of substances

 PVC, Asbestos, Glass fibre, Lead, Veneer, Wood, Polyurethane foam, GRP

Brake shoe material shall fulfil environmental protection without influencing the environment

Effective measures to prevent abnormal wear

Battery

Conformity with IEC standard and Battery Directive 2006/66/EC

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